



April 21, 2020

Admissions Committee,

Dear Committee Members,

I have been asked by a former student of mine, Tudor Bucataru, to write a reference letter in support of his application to your program. I am happy to do so.

Tudor is an excellent student. He took two courses with me: an introductory values and ethics course in the fall of 2012 and a course in business ethics in the winter term of 2016. In each class he earned an "A". In the first course he placed 1<sup>st</sup> out of 21 students and in the second course he placed 1<sup>st</sup> out of 44 students spread across two sections. The first class had a number of strong students and Tudor was one of the leaders in class discussions, regularly contributing thoughtful and challenging comments and arguments, and demonstrating an interest in the learning of his fellow students, an interest that he also displayed in the second course. I was impressed with both his analytical reasoning skills and his communication skills. He is curious and intelligent and he is well suited for a career in education. He is also personable and a hard worker and I believe he will be a good colleague.

In more than 30 years of teaching I would rank Tudor in the top 10% of the students I have taught and I have no reservations about recommending him for your program. I hope you seriously consider his application for admission. Please do not hesitate to contact me at [smacrae@mtroyal.ca](mailto:smacrae@mtroyal.ca) if you have any questions about my reference.

Sincerely,

Sinclair MacRae

Sinclair MacRae, PhD  
Associate Professor,  
Humanities Department,  
Mount Royal University,  
4825 Mount Royal Gate, S.W.,  
Calgary, Alberta, T3E 6K6

(403) 440-6543

e-mail: [smacrae@mtroyal.ca](mailto:smacrae@mtroyal.ca)

April 29, 2020

Admissions Committee,

Dear Committee Members,

I have known Tudor Bucataru for over five years as he has been a close family friend. I am delighted to write a reference letter in support of his application for a Master's Program.

Tudor takes on any opportunity to help others improve in their studies. He assisted my daughter in her English and Social Studies writing assignments, teaching her valuable methods of approaching writing. Tudor regularly looks for ways to advance his skills, both professionally and academically. Tudor is honest, thoughtful, intelligent, caring, and dedicated to any task he is set on completing. His willingness to serve makes him stand out, as he cares and wants to make a difference in the lives of others, as an educator.

I am confident that Tudor is well-suited to a career as an educator, and would gladly recommend him to your program. His dedication to his professional goals and his studies will be a great asset to him, to his academic peers, and to his future employers.

Please contact me at [rmatallah@cbe.ab.ca](mailto:rmatallah@cbe.ab.ca) if you have any questions about my reference.

Sincerely,

Ray M. Atallah

Ray M. Atallah, CMA, CPA, EMBA  
Director, Corporate Financial Services  
Calgary Board of Education  
1221 - 8 Street SW  
Calgary, AB Canada T2R 0L4

+1-(403)-660-6029

[rmatallah@cbe.ab.ca](mailto:rmatallah@cbe.ab.ca)